



# ROLE OF HUMAN RESOURCES IN AN EMERGING ECONOMY COUNTRY



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*Council of Higher Education*



## Trends in Higher Education

- Decrease in the Public Funds
- Internationalisation
- Importance of Societal Outreach
- Quality Assurance and Accreditation
- Rankings

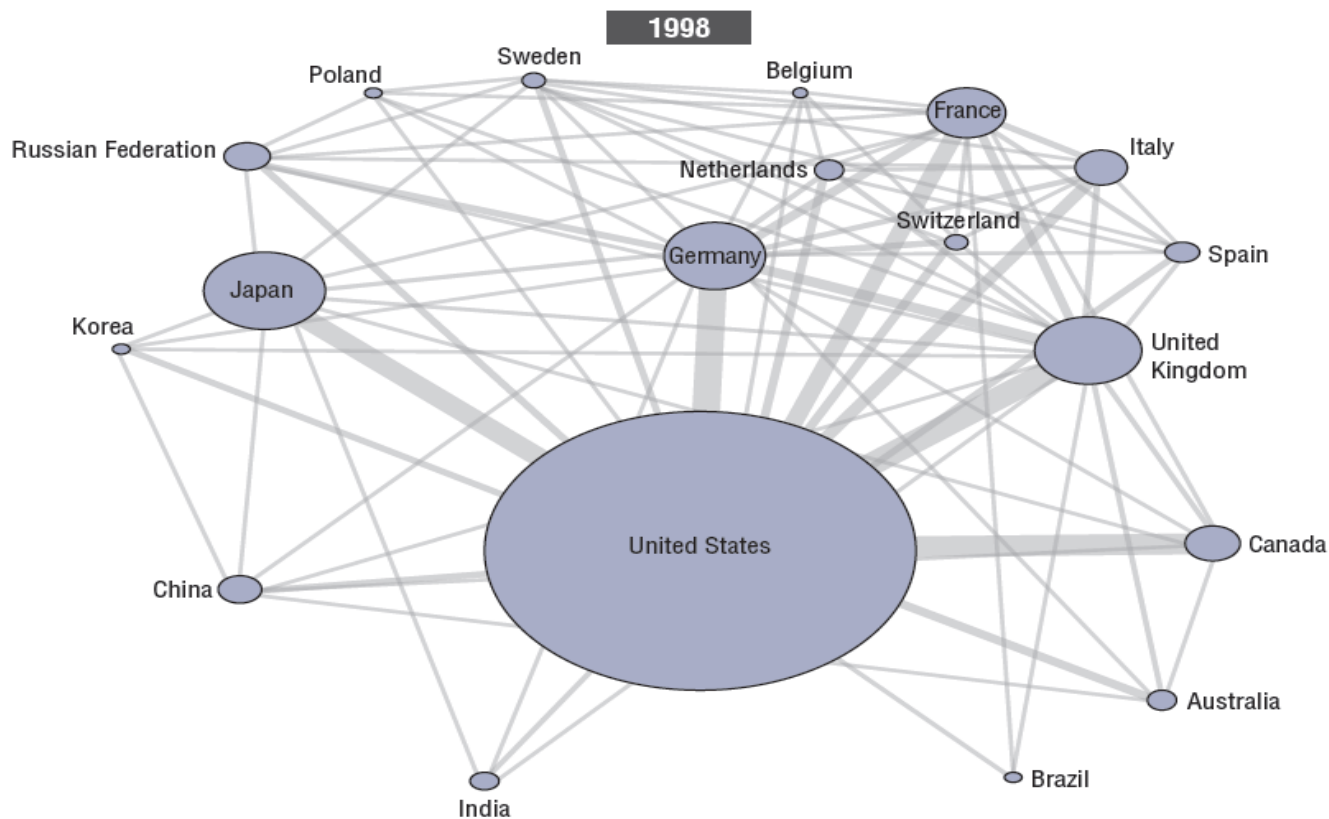
**Globalization  
(Collaboration)**

- Demand in Higher Education
- Change in Learning Environments by Information Technologies
- Diversity of HEIs (Mission Differentiation)

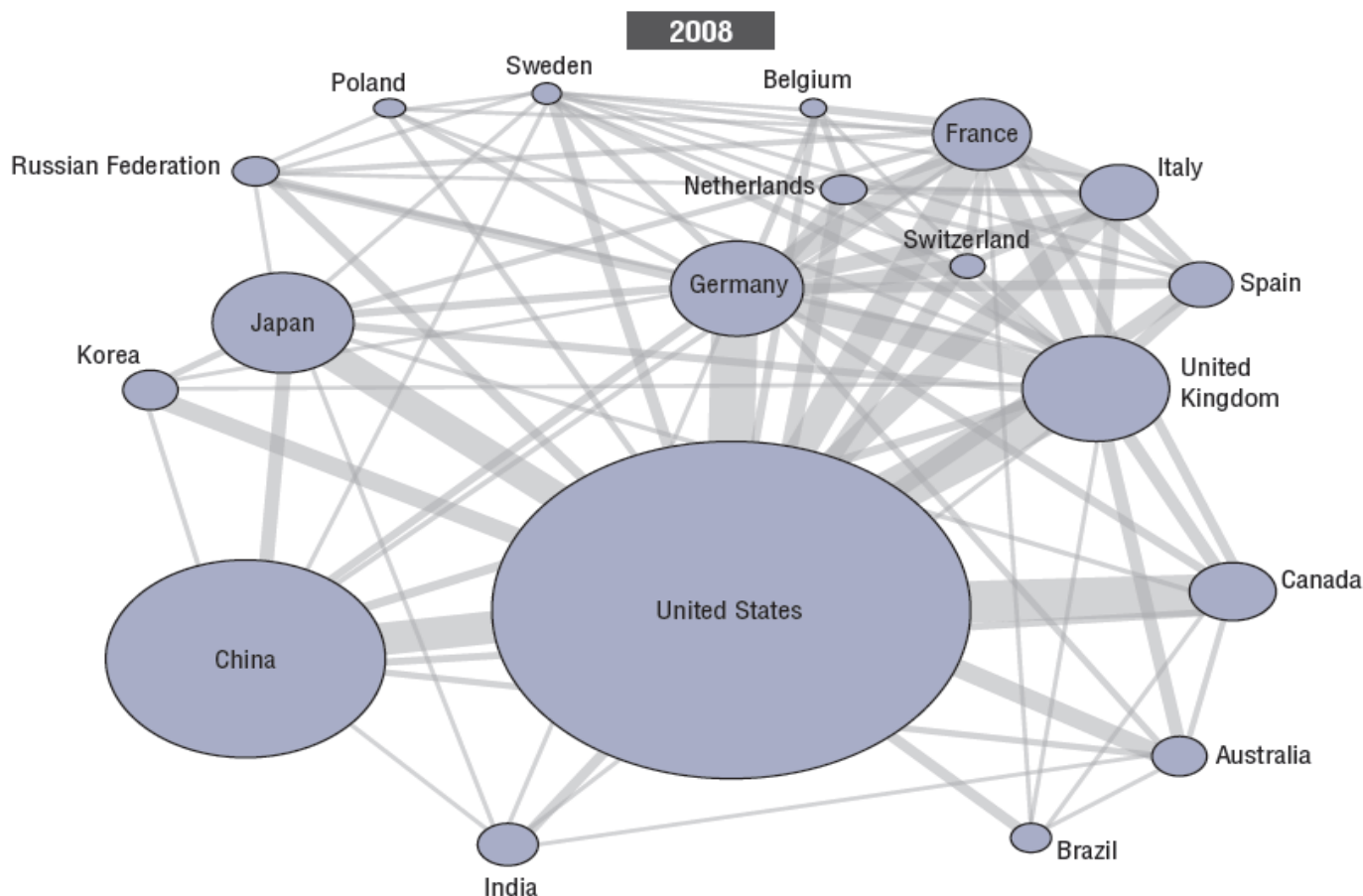
# Networking and Collaborations -1-

Scientific articles and co-authorship, 1998 and 2008

*Numbers based on whole counts*



## Networking and Collaborations – 2-



### How to read this figure

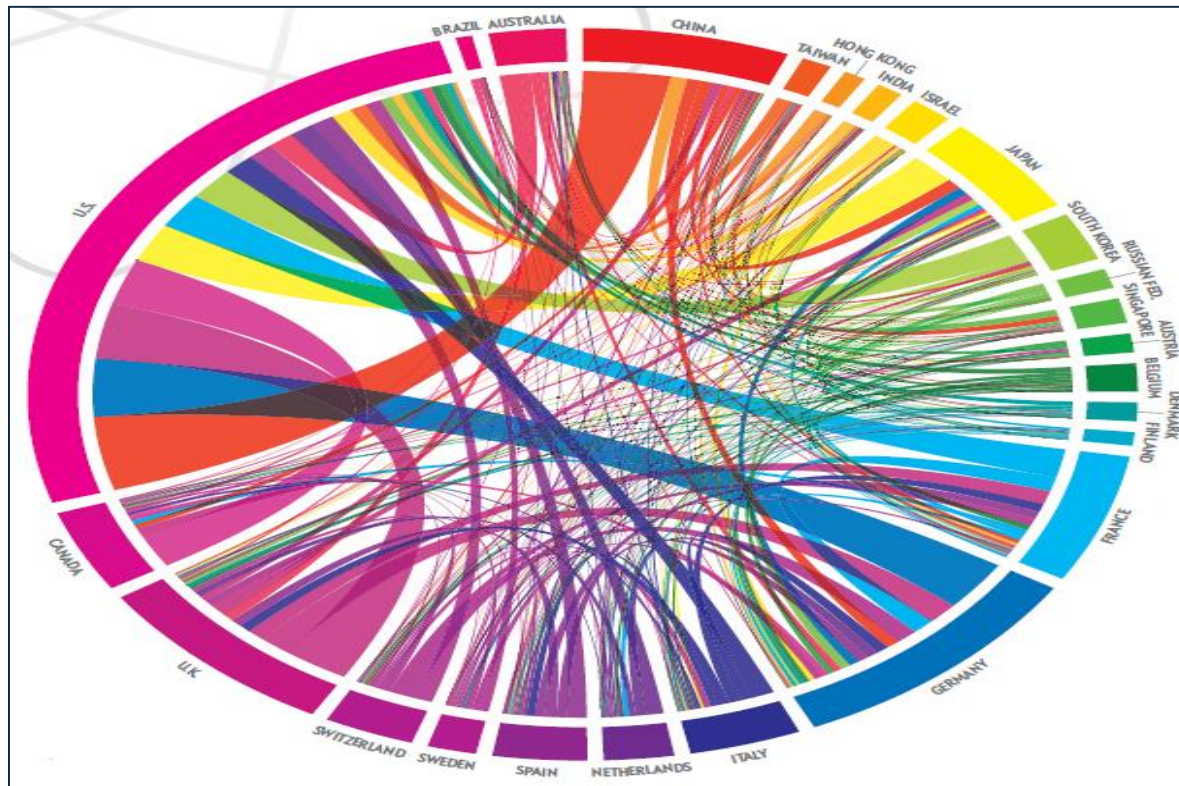
The size of the bubbles reflects the number of scientific publications and the thickness of the link indicates the intensity of collaboration, i.e. co-authorship.

Source: OECD calculations, based on Scopus Custom Data, Elsevier, December 2009. See chapter notes.

StatLink <http://dx.doi.org/10.1787/835027386353>

# COLLABORATIONS

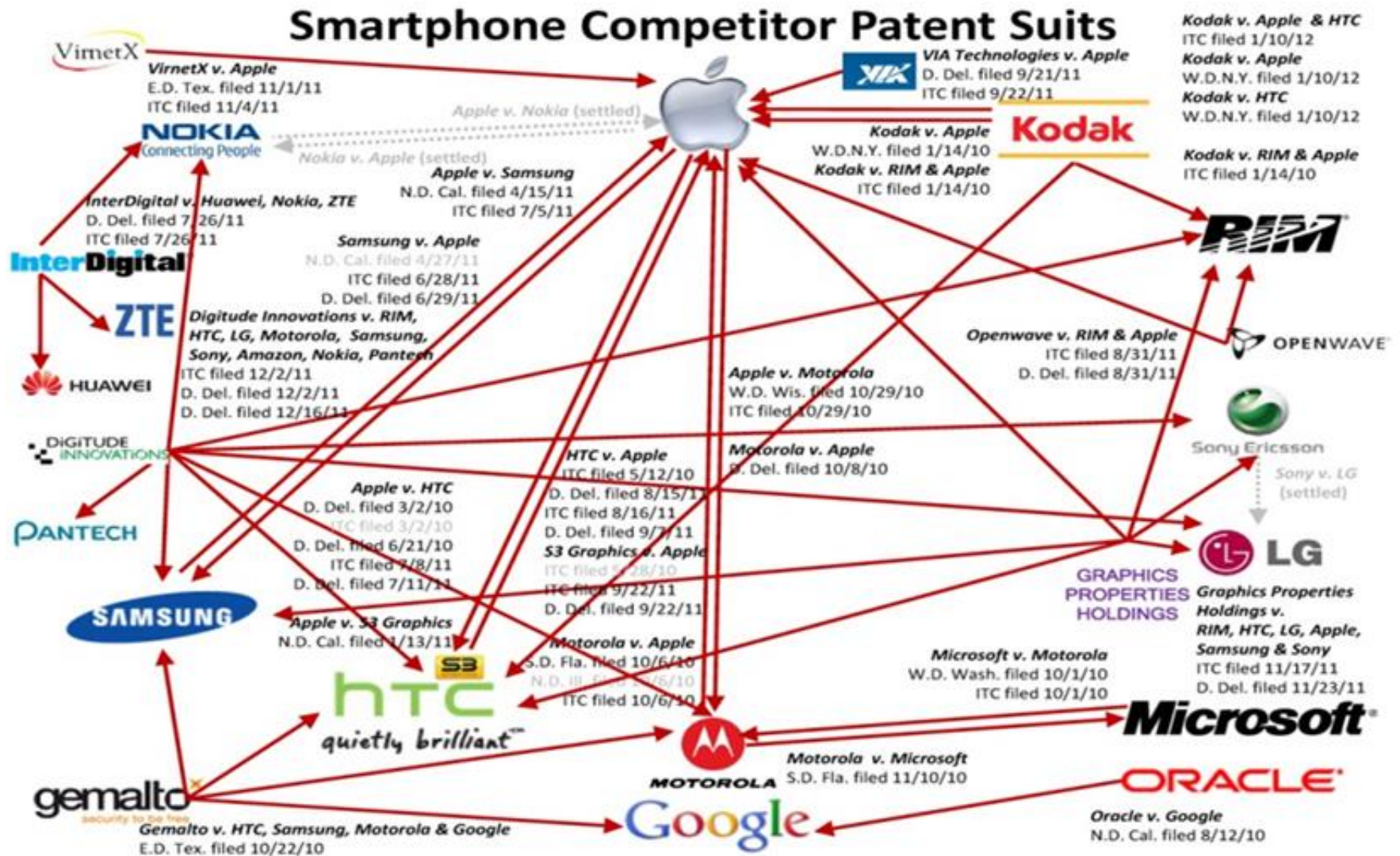
## (25 NATIONS WITH THE LARGEST SCIENCE OUTPUT)



This circular graph shows collaboration among the 25 nations with the largest science output, as measured in scientific papers that appeared in 2011 in a select group of journals. Not included are collaborations that took place inside each country.



# Collaboration in Smart Telephone Ecosystem



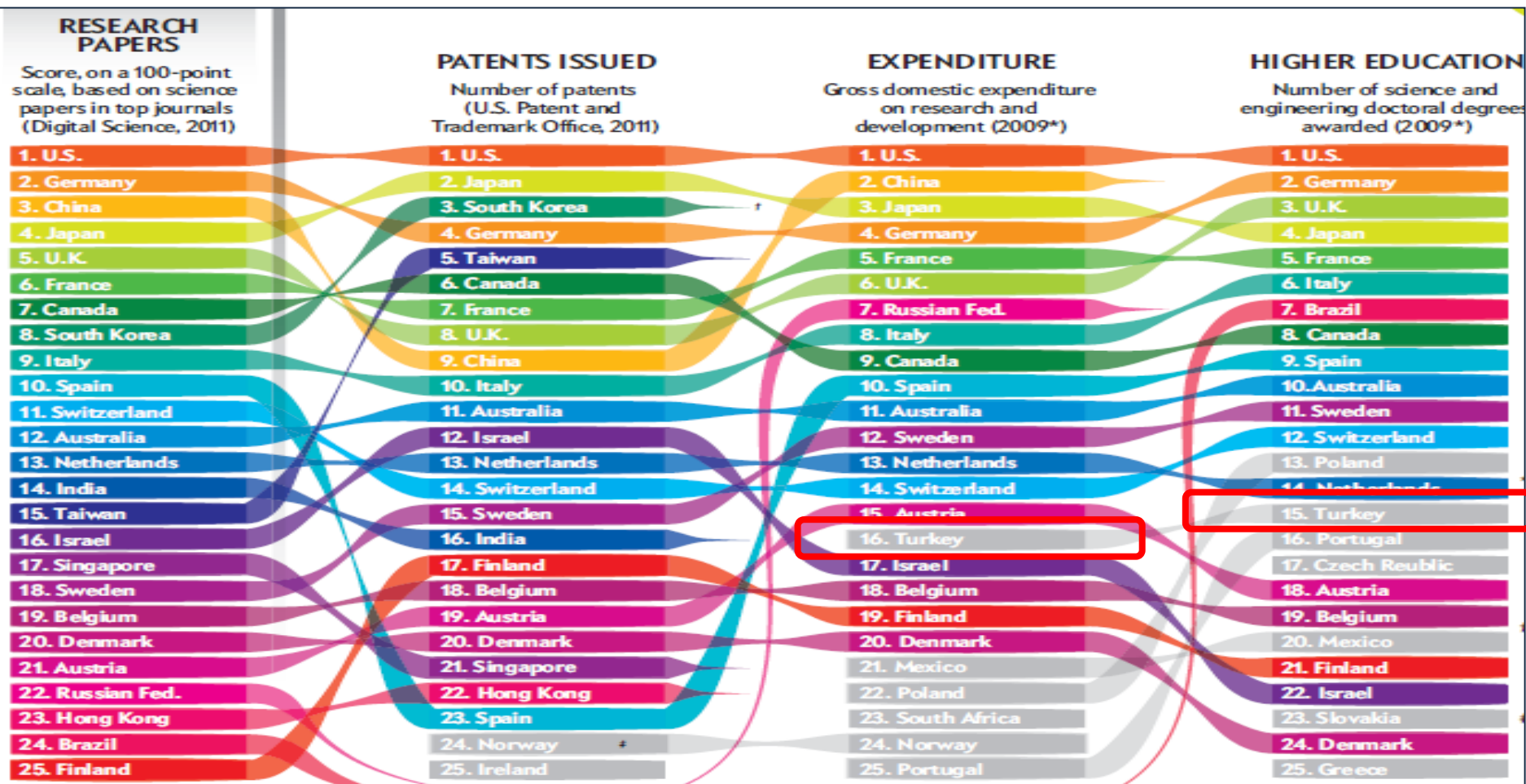


# **POSITION of TURKEY in GLOBAL INNOVATION ECOSYSTEM**

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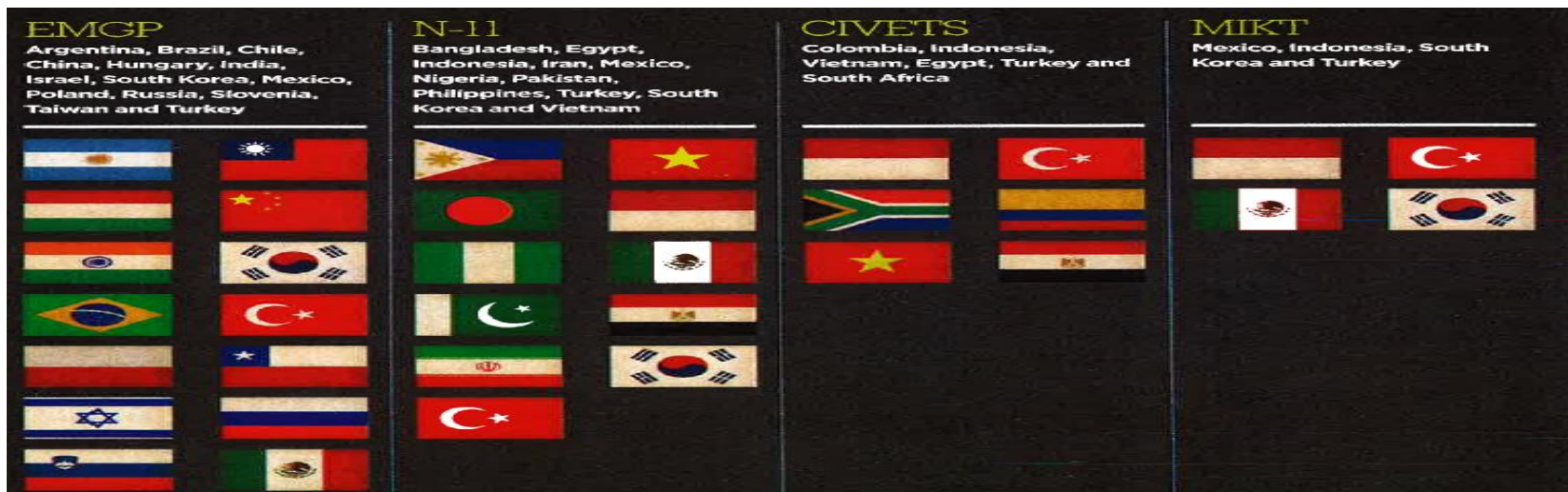
# LEADING COUNTRIES IN SCIENCE AND TECHNOLOGY



Source: October 2012, ScientificAmerican.com



# ECONOMIST LOOK AHEAD TO THE NEXT HOT AND EMERGING MARKETS



Columbia University created a list of Emerging Market Global Players (EMGP) this year that its economists believe to be up-and-coming.

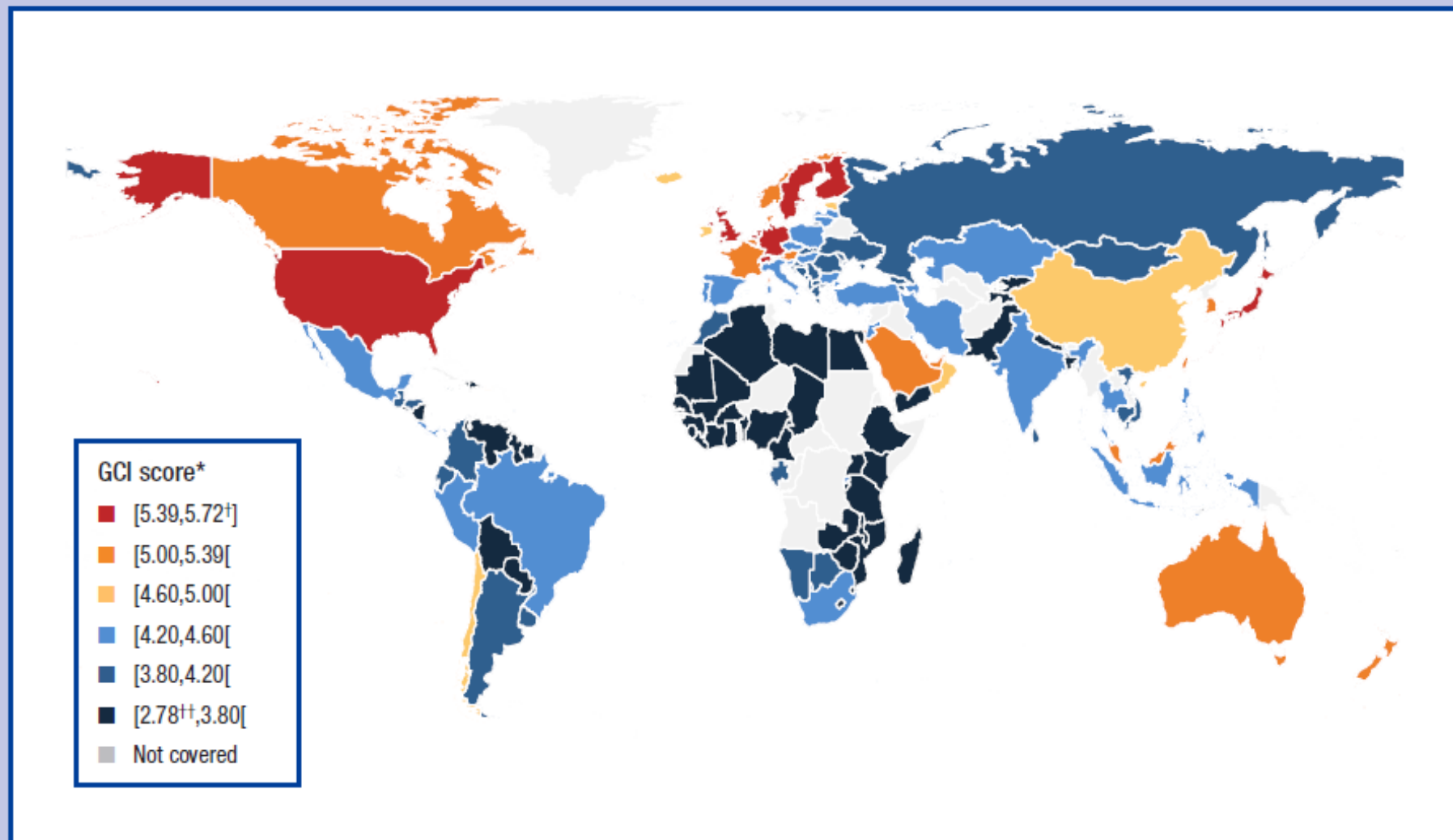
Goldman Sachs economist Jim O'Neill, who coined the term BRIC to identify the four countries (Brazil, Russia, India and China) whose emerging economies should be watched, then identified the Next 11 or N-11 in 2005.

In 2009, economist Robert Ward drew attention to these countries as the next group of emerging markets (the acronym coincidentally links to a nocturnal mammal, the civet, native to several of the CIVETS countries).

O'Neill narrowed his picks for promising markets for investors in 2007.

## Box 1: Competitiveness from above: The GCI heat map

Figure 1: The GCI heat map

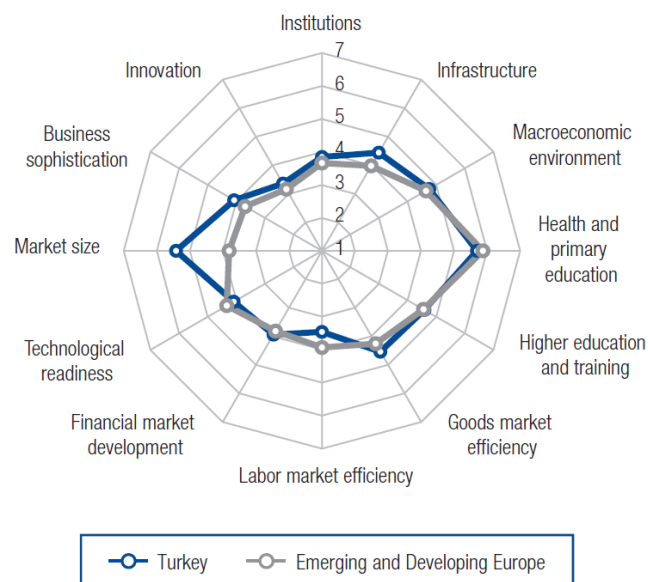


\* The interval  $[x, y]$  is inclusive of  $x$  but exclusive of  $y$ . <sup>†</sup> Highest value; <sup>††</sup> lowest value.

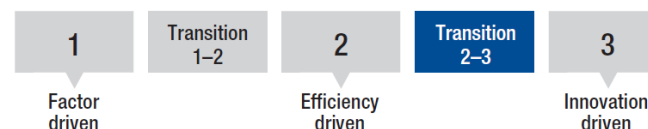
# THE WORLD ECONOMIC FORUM GLOBAL COMPETITIVENESS REPORT 2015–2016

## Global Competitiveness Index

	Rank (out of 140)	Score (1–7)
<b>GCI 2015–2016</b> .....	<b>51</b>	<b>4.4</b>
GCI 2014–2015 (out of 144) .....	45	4.5
GCI 2013–2014 (out of 148) .....	44	4.5
GCI 2012–2013 (out of 144) .....	43	4.5
<b>Basic requirements (36.3%)</b> .....	<b>57</b>	<b>4.7</b>
1st pillar: Institutions .....	75	3.8
2nd pillar: Infrastructure .....	53	4.4
3rd pillar: Macroeconomic environment .....	68	4.7
4th pillar: Health and primary education .....	73	5.7
<b>Efficiency enhancers (50.0%)</b> .....	<b>48</b>	<b>4.3</b>
5th pillar: Higher education and training .....	55	4.6
6th pillar: Goods market efficiency .....	45	4.5
7th pillar: Labor market efficiency .....	127	3.5
8th pillar: Financial market development .....	64	3.9
9th pillar: Technological readiness .....	64	4.1
10th pillar: Market size .....	16	5.4
<b>Innovation and sophistication factors (13.7%)</b> .....	<b>56</b>	<b>3.7</b>
11th pillar: Business sophistication .....	58	4.1
12th pillar: Innovation .....	60	3.4



## Stage of development









# THE MAIN TARGET FOR TURKEY TO BE ONE OF THE WORLD'S TOP TEN ECONOMIES IN 2023!!!

- Achieving an R&D intensity of 3% by 2023 : **%3 (%0.95\*)**
- Business enterprise expenditure on R&D (BERD) as %3 of GDP : **%2 (%0.45\*)**
- R&D Personnel (FTE) : **300.000 (113.000\*)**
- R&D Personnel (FTE) by business enterprise sector : **%60 (%52\*)**

\*End of 2013

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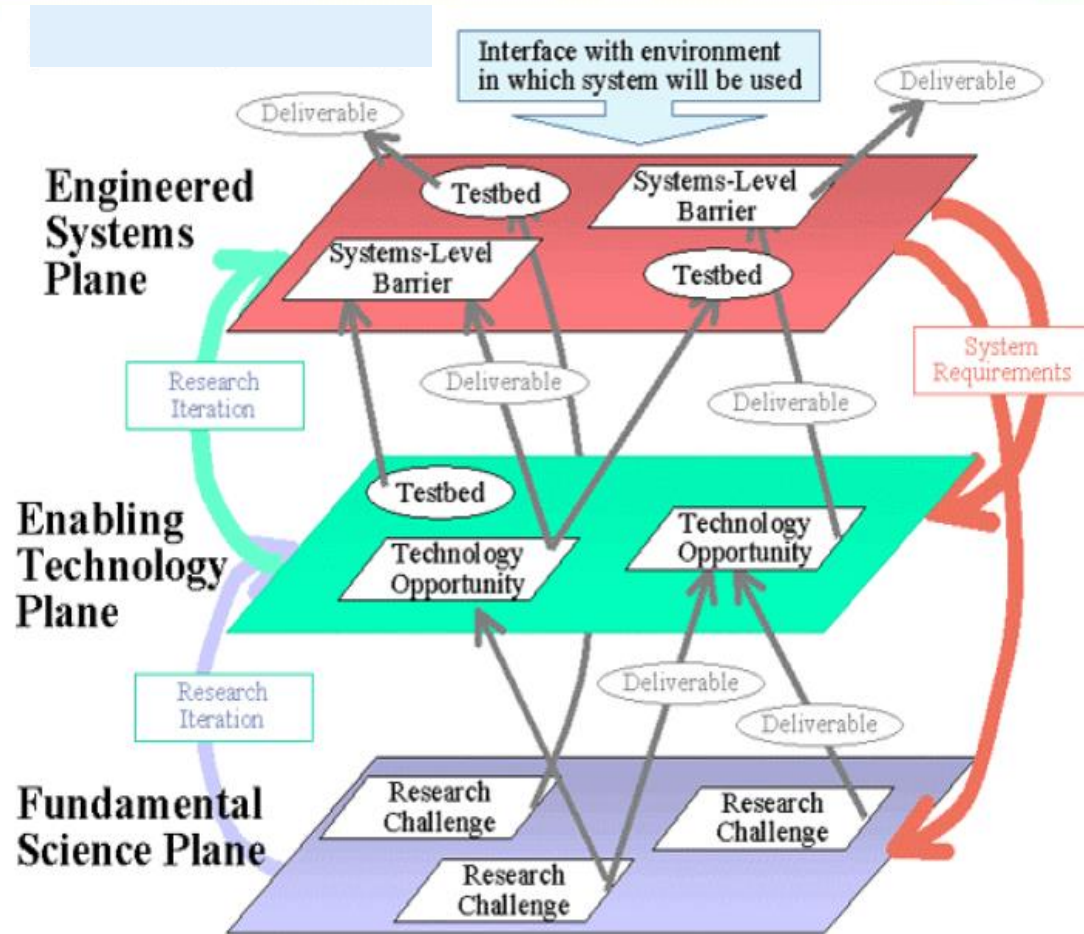
## Challenges and Opportunities

Technology Level	% in Exports in 2002	% in Exports in 2010
High	6.2	3.4 
Above Average	24.3	32.2 
Below Average	22.8	31.8 
Low	46.8	32.6 

Ref: TUIK, OECD-STAN Database



# Transition to Commercialization at Advanced Technologies



\* NSF ERC Research Management Guidelines

**Multi-layer structure**  
**Integrative thematic R&D**  
**Contribution of all stakeholders**  
(academics, researcher, student) – team science

**Work necessary at all three layers**

**Synergy effect: total value of all components are larger than every segments' value**

# Recommendations

- Capacity of countries to perform in the KE depends critically on the availability of highly skilled, innovative and flexible human resources, especially in the area of science and engineering
- Adjusting education and learning systems for the KE requires sustained investments and strategic and systemic interventions
- It also requires a new partnership between the government, the private sector and civil society
- What is most needed is a different type of leadership and capacity development across the various education and learning systems

THE MAIN TARGET FOR TURKEY TO BE ONE OF  
THE WORLD'S TOP TEN ECONOMIES IN 2023!!!

## *STRATEGIES & POLICIES*

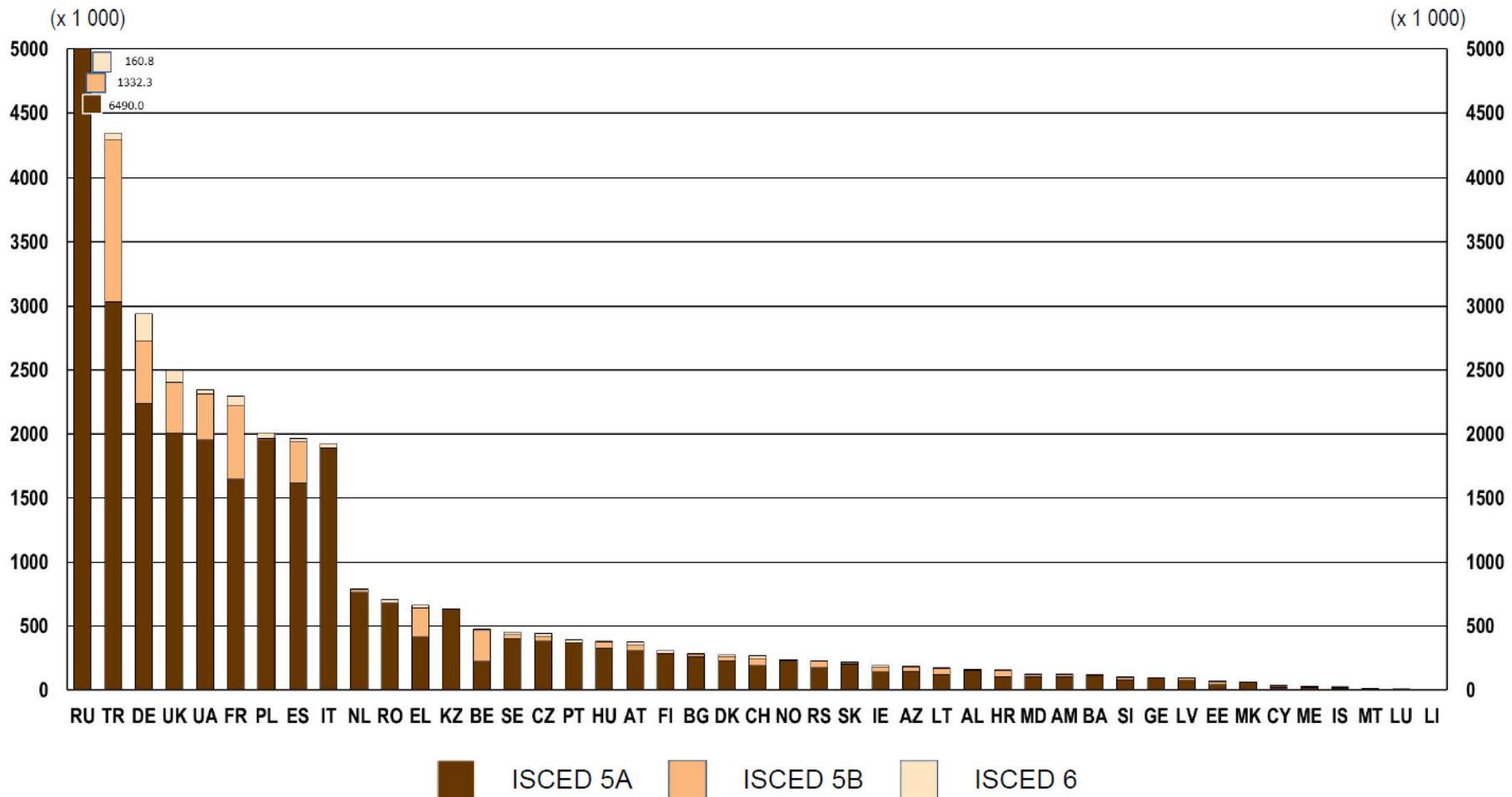
- *Development and Improvement of Knowledge Transfer Ecosystem*
  - Development and Improvement of Higher Education System and therefore Human Resources System
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# Information On The Higher Education in Turkey

## The European Higher Education Area in 2015: Bologna Process Implementation Report

Figure 1.1: Number of students enrolled in tertiary education by ISCED level, 2011/12



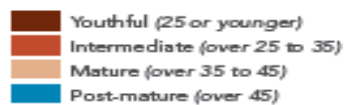


## Total Number of Students (2014-2015)

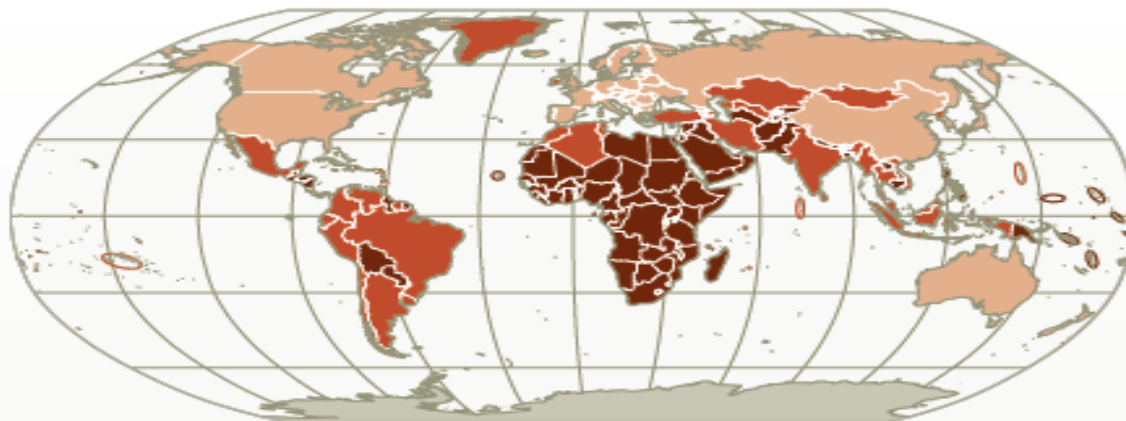
Total	6.063.680
Short Cycle (associate)	2.013.078
First Cycle (bachelor)	3.628.871
Second Cycle (master)	343.979
Third Cycle (Phd)	77.752



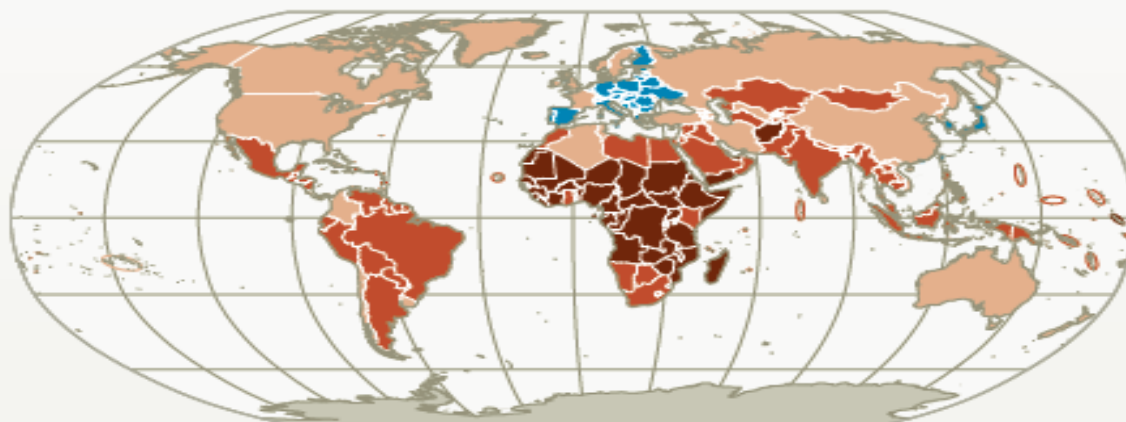
THE MEDIAN AGE OF COUNTRY-LEVEL POPULATIONS, 2010-2030



2010



2030



Source: US Census Bureau's International Database, June 2011. The median ages of Arab Gulf states (Bahrain, Kuwait, Oman, Qatar, Saudi Arabia, and UAE) reflect the age structure of resident citizens, omitting temporary labor migrants.

**PhD Students:**

2013-2014: 67157

2014-2015: 77752

**PhD Graduates:**

2012-2013: 4873

2013-2014: 4665

**Fields %**

Social Sciences: 42

Natural and Eng. Sci: 40

Health Sciences: 18

**Demand** (Only for HEIs):

at least 6000 in 2015, 8000 in 2019 (Only for HEIs)



**Global Challenges**



**Global Collaborations**

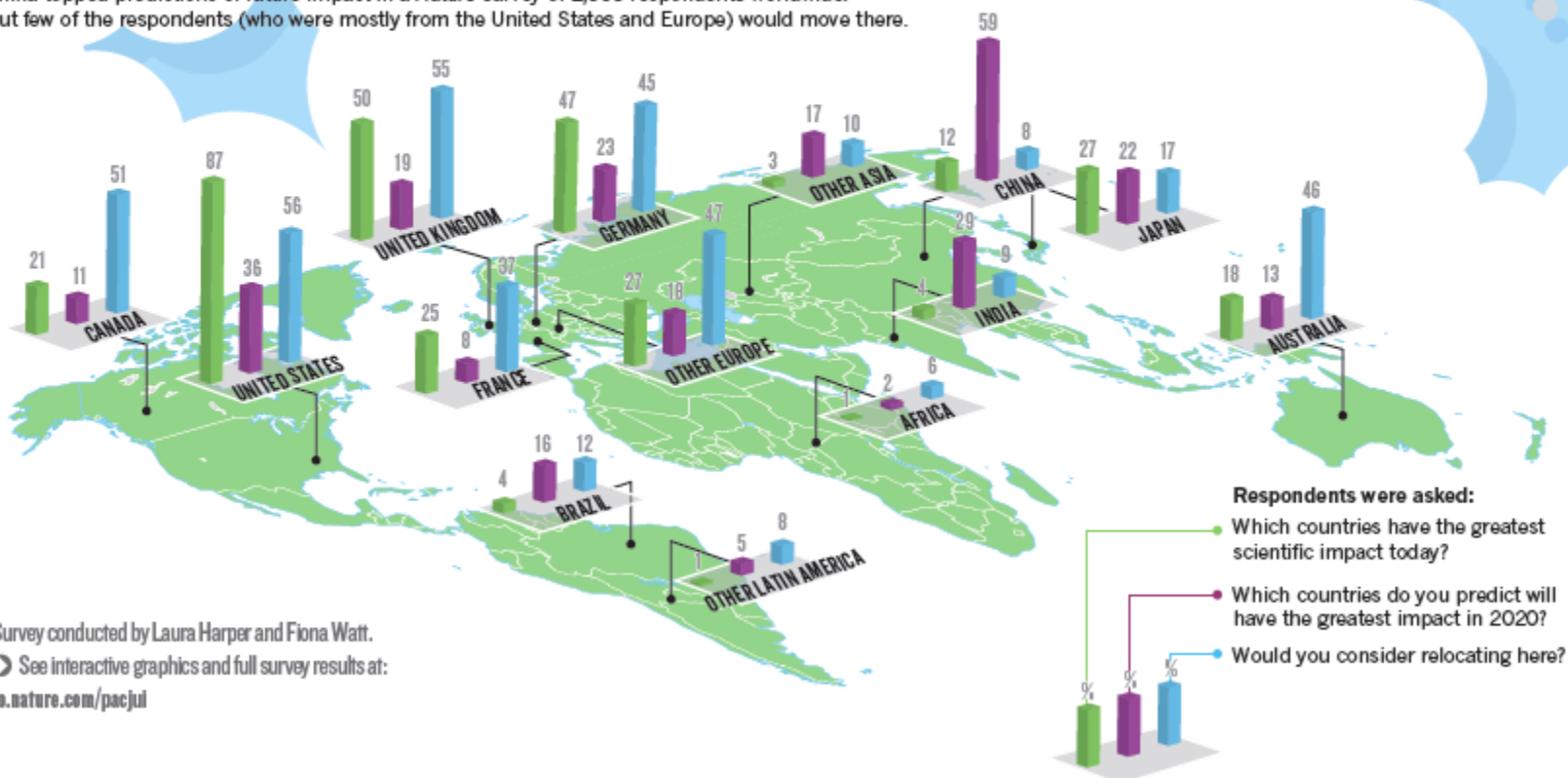


**Global Mobility**

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## LANDS OF PROMISE

China topped predictions of future impact in a *Nature* survey of 2,300 respondents worldwide. But few of the respondents (who were mostly from the United States and Europe) would move there.



Survey conducted by Laura Harper and Fiona Watt.

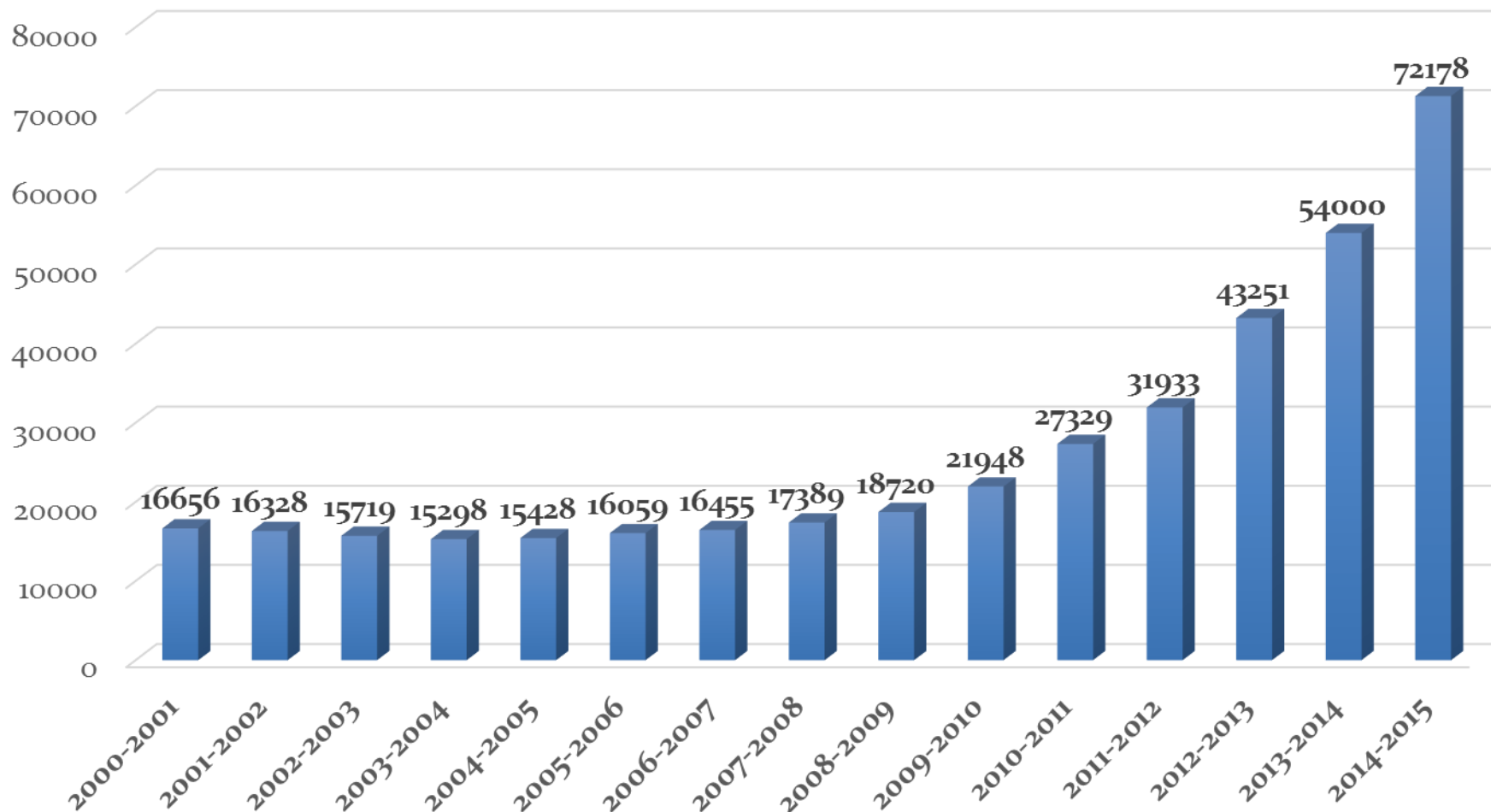
See interactive graphics and full survey results at:  
[go.nature.com/pacjul](http://go.nature.com/pacjul)



# Information On The Higher Education in Turkey

## Numbers of International Students in Turkey

(<https://istatistik.yok.gov.tr/>)





In total, **193** higher education institutions  
**72.178** international students

- 1st Cycle (50.080 - 69,5%)
- 2nd Cycle (12.690 - 17,5%)
- 3rd Cycle (5.068 - 7%)
- Short Cycle (4.340 - 6%)



source: <https://istatistik.yok.gov.tr>



## AGENDA FOR COUNCIL OF HIGHER EDUCATION

- Mission Differentiation in HEIs
  - Qualifications and Employability
  - Priority Areas
  - Improvement Academic Promotion System
  - Increase in PhD Graduates (HEIs, R&D Centres...)
  - Professional PhD Programmes
  - Policies for Increase International PhD Students especially from Focused Countries
  - Mobility in all Levels
  - Improvement in Recognition and Equivalency Policies
  - Coordination between Higher Education and Research Policies
  - Quality Assurance and Accreditation
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# THANK YOU !

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